

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Ms Adele McCormack
45 McCormacks Rd
Merrijig
adelemac15@bigpond.com

Dear Adele

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Parking revenue,
 - No changes have been made to the budget in relation to parking revenue, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

2. Rezoning farming land to residential
 - Councillors have not determined to rezone any farming land as residential. As a rural Shire Councillors do not wish to "force out the farmers by higher rates". The farming community are an important part of the fabric of our Shire. In addition, while you suggest more people bring more money, they also require more services (road and footpath maintenance, waste collection and disposal, community health etc) which adds to Council's cost base. Further, there is currently an abundance of residential land available for development, and Council do not see any current need to increase the supply of vacant residential land.

3. Bed fee for commercial accommodation providers

- Councillors have not determined to increase rates for accommodation providers. Commercial entities already pay an increased rate differential of 41% above the residential rate. However the current Rating Strategy will be appraised as part of the strategic organisational review to be completed by 30 October. Councils in Victoria are not permitted to charge a bed fee, unlike some other states in Australia or other countries.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

1 July 2017

Andrew Grimwade
Beolite Village Ltd
PO Box 245
Mansfield
beolitevillage@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Andrew

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Differential rate for charitable land and not-for-profit retirement villages
 - Councillors did not approve a differential rate for Beolite Village – Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. A differential rate for retirement villages does not fit as a priority within this strategic framework and therefore Councillors did not make any changes to the budget or rating strategy as a result of your submission.
 - Beolite Village will continue to receive the rebate for the use of its Community Centre by the general community.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

1 July 2017

Andrew Grimwade
ag@mansfield.net.au

Dear Andrew

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site
 - Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
 - Councillors will continue to actively explore options for the future use of the site.
2. Expenditure reductions and revenue raisers
 - No changes have been made to the budget in relation to the ideas in your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: Dawn Bray
Telephone: (03) 5775 8615
Our Ref: E4397



MANSFIELD SHIRE

7 July 2017

Mr Andrew Setchell
Chairman, Fords Creek Landcare Group
andrew_setchell@hotmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Andrew

ADOPTION OF COUNCIL PLAN 2017-21 AND 2017-18 BUDGET

I write to inform you that at its Special meeting on 27 June 2017, Council adopted the Mansfield Shire Council Plan 2017-21.

The issues raised in your written and verbal submissions in relation to the Council Plan have been considered by Council. A number of amendments were made to the Plan in response to your submission to greater strengthen its reference to environmental issues and initiatives, including:

- Highlighting the important partnerships between Up2Us, and other environmental organisations, by rewording the last dot point under Strategic Objective 1.2 to read *Protection and enhancement of the environment in partnerships with local environmental groups.*
- Amendment of Strategic Objective 4.2 to highlight the importance of the environment through its rewording to *We are a community that is passionate about arts, culture, heritage and the environment.*
- Inclusion of a new Strategy under 4.2 – *Support the work of key environmental groups and organisations, including Landcare.*

We acknowledge that your submission asked for additional amendments to the Council Plan to identify a range of environment related initiatives, projects and performance measures.

After consideration of your suggestions by Council, it was decided that this greater level of detail is best covered in the review of the Environment Strategy, which is a strategy listed under Strategic Objective 4.4. This is because the Council Plan must have a broad, strategic focus and balance the need to include strategies and performance measures across a wide range of service areas.

Your comments around the provision of resources for environment related initiatives in the 2017-18 budget are noted. As you may be aware, the impact of rate capping by the State Government and shortfalls in historical investment in infrastructure renewal means that our finances are incredibly tight.

Council, therefore, has had to focus on balancing requests from the community for additional resources for a range of service areas across the organisation.

Unfortunately our challenging financial situation means that additional funding could not be provided for in this budget, however the budget does include the funding of the Environment Officer position.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council I would like to thank you for your participation in the development of the Council Plan.

Yours sincerely

A handwritten signature in black ink, appearing to read 'D. Bray', written over a light grey rectangular background.

Dawn Bray
Governance Coordinator

Enquiries: Dawn Bray
Telephone: (03) 5775 8615

Our Ref: E4397



MANSFIELD SHIRE

7 July 2017

Andy Kappes
Keep Mansfield Healthy
andykappes@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Andy

ADOPTION OF COUNCIL PLAN 2017-21

I write to inform you that at its Special meeting on 27 June 2017, Council adopted the Mansfield Shire Council Plan 2017-21.

The issues raised in your written and verbal submissions regarding the lack of a specific strategy around supporting the Keep Mansfield Healthy's objectives of discouraging the establishment of 'ultra-processed' food outlets within the Shire have been considered by Council.

As per the Council report within the 30 May 2017 and the 27 June 2017 Special meeting agendas, Council considers that your concerns regarding the health and lifestyle impacts of such outlets is best addressed in the forthcoming review of the Municipal Public Health and Wellbeing Plan, under *Strategic Objective 4.3 Our community proactively manages its health and wellbeing*.

To this end, the final point of the Council resolution requires your submission to be formally referred for consideration as part of this project.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council I would like to thank you for your participation in the development of the Council Plan.

Yours sincerely

Dawn Bray
Governance Coordinator

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Ann-Maree Vague
Mansfield St Vincent de Paul Society
amvague123@gmail.com

Dear Ann-Maree

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Beryl Howie
2995 Maroondah Hwy
Mansfield
maxwood@bigpond.net.au

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Beryl

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Brian Johnstone
auric@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Brian

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

No changes have been made to the budget in relation to your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thankyou for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Carolan Miller
carolan.miller@bigpond.com

Dear Carolan

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Daris Olsauskas
Tomkinson Group
dolsauskas@tomkinson.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Daris

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Review of Mansfield Rural Land studies
 - Councillors did not allocate any funding for the review of the *Mansfield Rural Living Strategic Study* or the *Mansfield Rural Land Study*. Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. The review of the Mansfield Rural Land studies does not fit as a priority within this strategic framework and therefore Councillors did not allocate any funding as a result of your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Darryl Martyn
darryl_martyn@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Darryl

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

David Matthews
dandjmatthews@bigpond.com

Dear David

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Donations and levies

- No changes have been made to the budget in relation to your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

David Scott
scottde@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear David

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Derek Smith
1 View Street
Mansfield
delkate@bigpond.com

Dear Derek

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. View Street Road and Drainage works

- Councillors have not included any funding in the budget for remedial works in View Street. Council is monitoring the drainage and access issues at this road with a determination expected this year for incorporation into future budgets.

3. Loch Street speed hump

- Councillors have not included any funding in the budget for safety improvements at the intersection of Loch Street and Malcolm Street. Speed humps would not be considered in the vicinity of the hospital due to the potential hindrance of emergency vehicles in the area. Further, Council have no existing record of incidents at this site and therefore it has not been included as an immediate priority in the Capital Works schedule for 2017-18.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Diane McLeod
PO Box 536
Mansfield VIC 3724

Dear Diane

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Don Lawson
54 Hunter Street
Mansfield VIC 3722
donald.lawson@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Don

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Development of a Finance and Administration Committee

- Section 139 of the Local Government Act 1989 (the Act) stipulates that Council must establish an audit committee, which is an advisory committee of Council. In accordance with S139 the Audit and Risk Advisory Committee is established, with membership consisting of 2 Councillors and 3 independent members, including the Chairperson. Council do not believe there is need for an additional financial advisory committee. No changes have been made to the budget in relation to your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

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Telephone: (03) 5775 8574
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Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Donna McRae
donnalynn@optusnet.com.au

Dear Donna

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Safety barrier at the skate park

- Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. Additional works at the skate park does not currently fit as a priority within this strategic framework and therefore Councillors did not allocate any funding as a result of your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574

Our Ref: E4653

7 July 2017

Dr Pamela Dalgliesh
psdalgliesh@bigpond.com

Dear Dr Dalgliesh



Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

ADOPTION OF 2017-18 BUDGET AND 2017-21 COUNCIL PLAN

I am writing to advise you of the outcome of your submission to the 2017-18 Budget and 2017-21 Council Plan.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submissions.

1. Council Plan 2017-21 submission:

- *“Organisational review – why is the Mansfield Shire not undertaking a review of the structure and cost of services so they can improve their performance?”*
No changes have been made to the budget in relation to an organisational review, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.
- *“Economic Development – why is the Council not tackling Economic Development as a key priority, when it ticks a majority of boxes for what it is trying to achieve?”*
Council's commitment to supporting economic development is underlined in Strategic Objectives 1.3, 2.6 and ten strategies under Strategic Objective 2.7. In response to your submission, and those of others, Council resolved to add the following strategies to Strategic Objective 2.7 *Mansfield's economy is diverse, with the agility to respond to changing consumer demands* by including:
 - A new Strategy around the development of a master plan for the Station Precinct in Year 1; and
 - A new Strategy around the updating of the Mansfield Shire Economic Profile based on 2016 Census data in Year 1 as the forerunner of the development of the Economic Development Strategy in Years 2 – 4.

- *“Council Plan does not include Mansfield in the ‘Our Towns’ section. What are the specific priorities for Mansfield?”*

As noted in the Special Council meeting Agenda for 30 May 2017, Mansfield Township was not included in the ‘Our Towns’ section of the Council Plan as the township does not have a Community Plan, which the outlying townships have. The purpose of this section was to outline the content of these Community Plans and to ensure that there was equal representation in the Council Plan between Mansfield Township and outlying areas. Given the role of this section, no amendments have been made in response to your submission.

The priorities for Mansfield are expressed in the Mansfield Structure Plan, which forms part of the Mansfield Planning Scheme.
- *“The projected population growth for Mansfield is different for the overall growth of the Shire and there seems to lack acknowledgement of this data.”*

The Council Plan is a broad, strategic document that recognises the contribution population growth across the shire has made to our economic prosperity and lifestyle. Broad population data is provided in the Council Plan, so no amendments to the Council Plan have been made in response to this part of your submission.
- *“What are the universal social determinants used to measure the overall ‘quality of life’ I am unable to determine what the Council uses as their measure and benchmark.”*

There are a number of performance measures throughout the Council Plan, particularly in Strategic Direction Three – Community Resilience and Connectivity and Strategic Direction Four – Enhanced Liveability, therefore no changes have been made in response to this part of your submission.
- *“SEIFA index shows that the indices for education and occupation are below the state average meaning that there is higher unemployment and fewer people with qualifications in the Mansfield Shire. Where are the partnerships to address these matters? Where is the support for economic growth to assist in reducing unemployment?”*

I have already outlined the amendments made to Strategic Objective 2.7 in relation to economic development.

The partnerships we seek to continue to build in relation to economic development are outlined under Strategic objectives 1.2, 1.3, 2.7, 3.2 and 4.2.
- *“The Local Government Act indicates that the objectives of the council is to be effective and efficient. I cannot see that the Council is committed to this objective. A review of the structure and operations will assist in identifying ways to reduce operational costs.”*

This part of your submission has been addressed earlier in this letter in relation to resolutions that formed part of the adoption of the 2017-18 Budget, however the Council Plan contains strategies under Strategic Objective 2.1 in relation to undertaking a service review of all departments in Year 1 of the plan. Strategic Objective 2.2 includes a strategy around streamlining processes and working smarter. Strategic Objective 2.5 relates to exploring shared services to minimise service costs.

- *“There is an action item of ‘promoting volunteering’ via the website which means that you are wanting to grow the volunteer program. However, the budget indicates that you have reduced the volunteering coordination by more than 50%. This seems very short sighted and goes against the strategic goals 1, 3 and 5.”*

The decrease in the volunteer budget is just a reallocation of the reporting of staff time to planned activity groups to reflect the true work alignment of those staff. There is no change in service level.

- *“The performance measures do not mean anything in the format in which they are presented and show a lack of transparency and a lack of preparedness to be held accountable. The community wants to know what improvements have been made in the past year against benchmarks.”*

The Council Plan underlines the need for accountability and transparency in our performance measures by identifying the source of information for the measure. The 2017-18 target is based on improving on the previous year’s performance. As per the Officer’s report relating to the adoption of the Council Plan in the agenda for 27 June 2017, the results of the recently released Community Satisfaction Survey 2017 results have been used in the adopted Plan, most of which set higher targets than that of the draft Plan.

‘Measuring our Success’ on page 22 of the Council Plan outlines how progress on delivering its strategies and performance measures is reported to the State government and the broader community. Given this, no amendments have been made to the Council Plan in response to your submission.

- *“There is no mention of evaluating the programs that are delivered.”*

As mentioned above, ‘Measuring our Success’ on page 22 of the Council Plan outlines how progress on delivering its strategies and performance measures is reported to the State government and the broader community. Given this, no amendments have been made to the Council Plan in response to your submission.

- *“In Objective 3.2 the inclusion of training in ‘Grant application writing’ would assist community members and help identify sources of funding.”*

It was considered that the wording of the three strategies under Strategic Objective 3.2 needed to remain relatively broad given the nature of the Council Plan in being a higher level, strategic document, rather than going into detail about the wide range of training programs and workshops aimed at building capacity within our community. As such, no amendment to the Council Plan has been made in response to this part of your submission.

2. Submission 2017-18 Budget:

- *“Why are community grants being reduced and not other grants like TARGA? What cost/benefit analysis has been undertaken”.*

A direct benefit study for TARGA is completed by Council using visitor nights, visitor days and average spend statistics to determine economic multipliers. The organisational review will consider all events funding.

- *“There is to be an upgrade of the swimming pool, however the comparative data indicates that the Mansfield pool is underutilised. Why is it underutilised and will the upgrade address this issue?”*

The capital upgrades to the pool include solar heating, which will likely increase utilisation, and a control panel replacement that is required to keep the pool operating at optimal levels.
- *“Why is the Council considering limited new capital projects at all for the next 12 months until urgent matters are addressed?”*

Of the \$814k budgeted spend on new capital projects, \$542k is carried forward from 2016-17 (ie already committed and projects have commenced), and \$173k is for IT upgrades that are required to ensure staff can operate efficiently and effectively.
- *“There is an increase in corporate service and council budget. What is the gain from this?”*

The increase is primarily due to the Governance Co-ordinator role increasing to a full time position.
- *“The implementation of a skills based advisory committee would assist Council”.*

Section 139 of the Local Government Act 1989 requires Council to appoint an audit committee, which is an advisory committee of Council. The Audit and Risk Advisory Committee comprises 2 Councillors and 3 skills based representatives, one of which is the Chairperson of the committee. Council do not see the need for another advisory committee.
- *“Why is there consideration of a new Sports Facility and Master Plan this year when there is not even an Economic Development plan?”*

The Economic Profile Update is dependent upon the ABS census data, which is due to be released toward the end of 2017. Once completed (anticipated in late 2017-18), the Economic Profile Update will inform the Economic Development Plan, scheduled for completion in 2018-19. Both the Economic Development and Sports Facility Master plans will further inform and assist in the refinement of the Long Term Financial Plan.
- *“There is a reduction in the budget for volunteer coordination. Why? What is being removed? Why are you planning to promote volunteerism on the website if you have cut budget to the area?”.*

The decrease in the volunteer budget is just a reallocation of the reporting of staff time to planned activity groups to reflect the true work alignment of those staff. There is no change in service level.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget and Council Plan process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Elin Ree
PO Box 464
Mansfield VIC 3724

Dear Elin

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Elizabeth Jane Curran
janecurran2015@gmail.com

Dear Elizabeth

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

2017-18 BUDGET SUBMISSION

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At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Ellen Hogan
ellen.hogan@bigpond.com

Dear Ellen

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Strategies and Plans

- The development of various strategies and plans are important in informing and refining the Long Term Financial Plan. Where possible, funding is sought to assist with the cost of developing strategies and plans. Many are performed in-house and form part of the regular work plans of staff, but where the time or expertise required is not able to be adequately resourced by Council, the work may be outsourced. The Council Plan identifies which of these plans are to be influenced by Council, and not controlled. In these instances Council is not ordinarily the owner of the plan, but a contributor to working groups involved.

2. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

3. Visitor Information Centre data

- Council operation of the Visitor Information Service in is expected to cost approximately \$27,000 more than the MMBRTA model.
- MMBRTA entered voluntary liquidation at the end of April 2017. The cost of providing a Visitor Information Service for the last 2 months 2016-17 was forecast to be an additional \$12,000 to Council.
- Visitor Information Services in 2017-18 will cost a further \$15k (\$12k + \$15k = \$27k).
- The cost to Council under the MMBRTA model was approximately \$118k. The budget for 2017-18 under the new Council model is \$145k.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: *mandy.kynnersley@mansfield.vic.gov.au*
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Elva Condon
64 Stoneleigh Rd
Mansfield VIC 3722

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Elva

2017-18 BUDGET SUBMISSION

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At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Emma McPherson
Mansfield & District Welfare Group
mdwginc@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Emma

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: *mandy.kynnersley@mansfield.vic.gov.au*
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Fiona Greenway (fgreenwa@bigpond.net.au)
Jackie Smithwick (j_smithwick6@yahoo.com)
Ellen Hogan (ellen.hogan@bigpond.com)

Dear Fiona, Jackie and Ellen

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Extended early opening hours at the Mansfield Swimming Pool
 - Councillors decided not to amend the opening hours for the 2017-18 summer season, however consideration will be given to the issue when entering into negotiations for the new management contract upon expiry of the current agreement with YMCA (commencing season 2018-19).

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Garry Breadon
garrybreadon@live.com

Dear Garry

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Expenditure reductions and staffing levels

- No changes have been made to the budget in relation to your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

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Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Glenda Barling
gerty123@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Glenda

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Glenn Martin
glenn@clarkco.com.au

Dear Glenn

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Graham Corless
oaksford@westnet.com.au

Dear Graham

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

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- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Salaries and wages

- No changes have been made to the salaries budget in response to your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: *mandy.kynnersley@mansfield.vic.gov.au*
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Ian Partridge
115 Monkey Gully Rd
Mansfield VIC 3722

Dear Ian

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

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The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Jake Tudor
jake.tudor@members.ses.vic.gov.au

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Jake

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

James Tehan
Victorian Farmers Federation (Mansfield Branch)
wappan@mansfield.net.au

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear James

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Direct the CEO to achieve a 10% reduction in expenditure
 - No changes have been made to the budget in relation to your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future.
To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Janet Mackenzie
jmack@netspace.net.au

Dear Janet

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Jason Learmonth
jason.learmonth@internode.net.au

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Jason

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Jenny Brown
Maroondah Highway
Merton
VIC 3715

Dear Jenny

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Joan Simms
6 Links Rd
Mansfield VIC 3722

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Joan

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: dawn.bray@mansfield.vic.gov.au
Telephone: (03) 5775 8615
Our Ref: E4397



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Joan Tehan
jatha@mansfield.net.au

Dear Joan

2017-18 BUDGET AND 2017-21 COUNCIL PLAN SUBMISSIONS

I am writing to advise you of the outcome of your submission to the 2017-21 Council Plan and 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submissions.

1. 2017-18 Budget Submission:

Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

Visitor Information Centre

- Councillors have allocated \$50,000 in the 2017-18 budget to develop a Master Plan for the Station Precinct, including the Visitor Information Centre.
- Any decision around the future operation or occupation of the Visitor Information Centre will be deferred until the Master Plan has been completed.
- All key stakeholders and interested community groups will be invited to participate in the development of the Master Plan

Event funding

- No changes have been made to the budget in relation to TARGA and other events, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

2. Council Plan submission:

- Our Towns – diversity and choice in education options

In response to your submission, the Council resolution requires an additional paragraph to be added to page 3 under *A message from your Council* to highlight the role the diverse range of educational and health services and facilities in driving economic and population growth, which reads:

“The shire is in the fortunate position of sustained population growth and high employment levels. This progress is not only driven by the trade and tourism sectors, but also by a large and diverse range of education and health services, which are integral to our quality of life and future growth.”

- *Our Strategic Direction – the Mansfield community is set apart by the value it places on health and wellbeing, including the efforts by groups such as the Keep Mansfield Healthy initiative. The Enhanced Liveability section is bland and heavy on platitudes.*

The nature of the Council Plan in setting the strategic direction for Council over the next four years means that the Strategic Objectives and Strategies that support their achievement are broad rather than detailed.

I have outlined above the changes made to the Councillors’ introduction to the Council Plan to highlight the role health institutions play in driving economic and population growth.

As per the Officer’s report from the Special Council meeting Agenda for 30 May 2017, our commitment to supporting the community’s focus on health and wellbeing is reflected by Strategic Objective 4.3 in particular.

Furthermore, the Council resolution adopting the 2017-21 Council Plan requires that the Keep Mansfield Healthy group’s drive to address the issue of ultra-processed foods be considered in the development of the new Municipal Public Health and Wellbeing Plan, which is due for development and implementation throughout the life of this Council Plan.

- *Participation and Partnerships – the last paragraph relating to Tourism North East, Mt Buller and Mt Sterling is far too narrow when we consider the long and continuing history of tourism based around Lake Eildon, Lake Nillahcootie and our park and river systems. Maybe it should also include bodies representative of these areas.*

As outlined in the Officer’s report from the Special Council meeting Agenda for 30 May 2017, the importance of partnerships with Goulburn Murray Water and other bodies responsible for the management of Lake Eildon and Nillahcootie are highlighted in Strategic Objectives 2.7 and 4.1.

Having said that, in adopting the Council Plan, Council required that partnerships with Goulburn Murray Water be strengthened by including it in the list of tourism and visitor partners under Strategic Objective 1.3 in response to your submission..

- *Addressing the Challenges – limiting the use of costly external consultants and using in house staff.*

While we use the expertise of Council staff to the maximum of their ability, there will be particular areas of expertise which are not available in house and therefore external consultants will need to be engaged. As a result, no amendment to the Council Plan has been made in response to this part of your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council, I would like to thank you for participating in the development of the 2017-18 Budget and 2017-21 Council Plan.

Yours sincerely

A handwritten signature in black ink, appearing to read 'D. Bray', is positioned above the typed name.

Dawn Bray
Governance Coordinator

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

John Gilson
Rifle Butts Rd Safety Committee
john.gilson@bigpond.com

Dear John

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Subdivision development funding for Rifle Butts Rd maintenance
 - Councils Engineering Manager, Neil Ogilvie has communicated to you the proposal for a future upgrade of Rifle Butts Rd following completion of the new subdivision at McElroys Lane, this being the application of a narrow seal & reduced speed environment for the length of Rifle Butts Rd north of McElroys Lane.
2. The current speed zone of Rifle Butts Road
 - This issue is being addressed through the drafting of a new Speed Zone Policy relating to Council Managed Roads. It is envisaged that this policy will be presented to Council within the calendar year.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Jon Inch
inchoriginals@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Jon

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Judy Wells
20 Goughs Bay Road
Piries VIC 3723

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Judy

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Julia Fitz-Gerald
julia.fitz-gerald@bendigoadelaide.com.au

Dear Julia

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Suggestions for budget savings

- No changes have been made to the budget in relation this area of your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: Dawn Bray
Telephone: (03) 5775 8615
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Ms Katie Moore
kmoore@cgpmanfield.com.au

Dear Katie

2017-21 COUNCIL PLAN SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-21 Council Plan.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

- *An independent organisation structure review needs to be undertaken to look at what we are doing and are we effective with how we do it?*
In adopting the 2017-18 budget, Council resolved to direct the CEO to immediately commence a comprehensive and strategic service review of all departments, services and functions of Mansfield Shire Council which will:
 - i. Identify core Council services and statutory functions that are most efficiently and cost effectively conducted by employees,
 - ii. Identify core Council services and statutory functions that may be more efficiently and cost effectively provided by contract, other agencies or shared service agreements,
 - iii. Identify opportunities for more efficient alignment of the statutory and core functions of Council through a review of the organisation's structure,
 - iv. Identify non-core Council services that can be reduced or stopped, and
 - v. Identify ongoing savings to the organisation of at least \$500K per annum.

The findings of this review will be reported to Council by 30 October 2017.

- *Environment strategy – at the end of the plan it mentions ways to contribute to your community. Go green was noted but there is no plan for the council to back this up. Environment should really be a stand-alone strategic direction or included at the least as a strategic objective under Enhanced Liveability.*

In response to your submission, and those made by others, in adopting the 2017-21 Council Plan, Council required an amendment to the wording of Strategic

Objective 4.2 to read 'We are a community that is passionate about arts, culture, heritage and the environment to highlight the community's passion about the environment'.

Furthermore, it required the insertion of a new Strategy under Strategic Objective 4.2 relating to supporting the work undertaken by key environmental groups and organisations, such as Landcare.

It should also be noted that the review of the existing Environment Strategy is listed as a Strategy under Strategic Objective 4.4.

- *Economic Development role is crucial for the ongoing future direction of the Shire and must be replaced. As part of Responsible Leadership, an independent organisational structure review needs to be undertaken to show where the gaps are and where there is excess. Innovation needs to be included as a strategic objective under Responsible Leadership to review processes and ensure the Shire is operating at optimum level.*

Council have appointed a senior manager, Melanie Hotton, to lead the Economic Development team.

The Council resolution around the whole of organisation review is discussed earlier in this letter, however I wish to highlight that Strategic Objective 2.1 requires service reviews to be completed across all departments and that Strategic Objective 2.2 relates to identifying opportunities to streamline processes and adopt innovative practices. There are other cost saving initiatives contained in the Council Plan such as exploring additional shared service arrangements with other organisations. As such, no amendment has been made to the Council Plan in response to this aspect of your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council, I would like to thank you for participating in the development of the 2017-21 Council Plan.

Yours sincerely



Dawn Bray
Governance Coordinator

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Kerryn Friday
54 Highett Street
Mansfield VIC 3722

Dear Kerryn

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

3. TARGA event funding

- No changes have been made to the budget in relation to TARGA, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: Dawn Bray
Telephone: (03) 5775 8615
Our Ref: E4397



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Ms Kerstie Lee
landcare@up2us.org.au

Dear Kerstie

ADOPTION OF COUNCIL PLAN 2017-21 AND 2017-18 BUDGET

I write to inform you that at its Special meeting on 27 June 2017, Council adopted the Mansfield Shire Council Plan 2017-21 and 2017-18 Budget.

The issues raised in your written and verbal submissions in relation to the Council Plan have been considered by Council. A number of amendments were made to the Plan in response to your submission, including:

- Highlighting the important partnerships between Up2Us, and other environmental organisations, by rewording the last dot point under Strategic Objective 1.2 to read *Protection and enhancement of the environment in partnerships with local environmental groups.*
- Amending Strategic Objective 4.2 to highlight the importance of the environment through its rewording to *We are a community that is passionate about arts, culture, heritage and the environment.*
- Inclusion of a new Strategy under 4.2 – *Support the work of key environmental groups and organisations, including Landcare.*

Your submission also requested amendments to the Strategic Resource Plan to provide additional financial resources for environmental initiatives. As you may be aware, the impact of rate capping by the State Government and shortfalls in historical investment in infrastructure renewal means that our finances are incredibly tight.

Council, therefore, has had to focus on balancing requests from the community for additional resources for a range of service areas across the organisation. Unfortunately our challenging financial situation means that additional funding could not be provided for in this budget, however the it does include the funding of the Environment Officer position.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council I would like to thank you for your participation in the development of the Council Plan and the Budget.

Yours sincerely

A handwritten signature in black ink, appearing to read 'D. Bray', written over a faint rectangular stamp.

Dawn Bray
Governance Coordinator

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Kylie Russell
c/o Jamieson Primary School
The Sideling
Jamieson VIC 3723

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Kylie

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Sealing of The Sideling, Jamieson

- Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. The sealing of new roads does not fit as a priority within this strategic framework and therefore Councillors did not allocate any funding as a result of your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Michael Watson
Mansfield Basketball Association
mwatson@mansfield.net.au

Dear Michael

2017-18 BUDGET AND 2017-21 COUNCIL PLAN SUBMISSIONS

I am writing to advise you of the outcome of your submission to the 2017-18 Budget and 2017-21 Council Plan.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. 2017-18 Budget submission:

- *Fans and ventilation at the Mansfield Sporting Complex*
Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. Improvements to the Mansfield Sporting Complex do not fit as a priority within this strategic framework and therefore Councillors did not allocate any funding as a result of your submission.

2. 2017-21 Council Plan submission:

- *We are requesting the Mansfield Shire to consider forming a working group to explore possibilities to develop a basketball stadium precinct with at least 3 courts in the Mansfield township as part of its 2017-21 budget planning. Further with the development of a new sporting ground at the Mansfield Secondary College, we see such a facility could be located alongside there, as it would have both the space for the same and be an excellent infrastructure for the college itself. With the extra courts available this would also present the opportunity to host representative basketball tournaments that have shown in other shires to provide an excellent financial boost to the town.*

As outlined in the Officer report on the Special Council meeting Agenda for 30 May 2017, Strategic Objective 4.1 provides for a strategy around the development and implementation of a new Sports Facility Strategy in years 1 – 4 of the draft Plan. Council considered that the development of this Strategy would provide for the community input and strategic approach to facility planning requested by you

and therefore made no amendment to the Council Plan in response to your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council, I would like to thank you for contributing to the development of the 2017-18 budget and 2017-21 Council Plan.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Peter Wooley
Mansfield Bins and Skips
mansfieldskips@bigpond.com

Dear Peter

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Resource Recovery Centre Fees and Charges - cardboard
 - Councillors amended the fees and charges schedule to include a charge of \$14 per m³ of cardboard in excess of 1 cubic metre.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: Dawn Bray
Telephone: (03) 5775 8615
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Ms Leanne Robson
Honorary Secretary
MCHAC Committee
leannerobson97@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Leanne

2017-21 COUNCIL PLAN SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-21 Council Plan.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

- *The current Council Plan contains Goal 3.4 Mansfield is a vital setting for Arts, Culture & Heritage.... At a Special Council meeting on 24 June 2013 Council incorporated action 3.4.3 'Provide in principle support to the efforts of the Mansfield Cultural Heritage and Arts Centre in progressing development of the Community Keeping Place project' following several years of volunteer effort and financial and in-kind contributions by five significant community groups that comprise MCHAC.....MCHAC was informed at a recent meeting that the stated intention of Council is to move towards engage external consultants to advise on the future of the Station precinct.....In the meantime there is a pressing decision required by Council about the future of the Visitor Information Centre....*

MCHAC respectfully offers two proposals:

- *That the former Goal 3.4.3, which is purely aspirational, be retained.*
- *We believe that the 2017-21 Council Plan should outline a specific reference to the future planning of the wider Station precinct. We therefore propose that the following wording be inserted into the Plan: Re-establish the Visitors Information Centre and the surrounding Station Precinct as a vibrant hub for both visitors and the community.*

In response to your submission, in adopting the 2017-21 Council Plan Council resolved to insert the following strategy to be inserted under Strategic 2.7:

'Develop a master plan for the Station Precinct in partnership with key stakeholders', which is to be undertaken in Year 1 of the Council Plan. Furthermore, \$50,000 was allocated in the 2017-18 Budget and 2017-21 Strategic Resource Plan (which comprises part of the Council Plan).

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council, I would like to thank you for participating in the development of the 2017-21 Council Plan.

Yours sincerely

A handwritten signature in black ink, appearing to read 'D. Bray', is positioned above the printed name.

Dawn Bray
Governance Coordinator

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Marg and Frank McCormack
butcherflats@gmail.com

Dear Marg and Frank

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

3. Staffing, salaries and wages

- No changes have been made to the salaries budget in response to your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Mary Reilly
35 Wattle Court
Tolmie
maryreilly1959@gmail.com

Dear Mary

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

3. Events funding and HACCC services

- No changes have been made to the budget in relation to your submission in these areas, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review across the organisation to identify at least \$500,000 in net savings per annum. The results of the review will be reported to Council by 30 October 2017 for consideration.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: dawn.bray@mansfield.vic.gov.au
Telephone: (03) 5775 8615
Our Ref: E4653 / E4397



MANSFIELD SHIRE

7 July 2017

Sarah Brennan
Mansfield District Business Association Inc.
mansfielddba@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Sarah

2017-18 BUDGET AND 2017-21 COUNCIL PLAN SUBMISSIONS

I am writing to advise you of the outcome of your submissions to the 2017-18 Budget and 2017-21 Council Plan.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submissions.

1. 2017-21 Council Plan:

- *Economic Development Strategic Plan – MDBA believe it is imperative that the Economic Development Strategy be developed in the 2017 calendar year to build our economic sustainability and viability.*

'A growing economy' is a whole section in the current Council Plan, whereas the draft 2017-21 Council Plan makes it a sub section. While many of the planned actions in the Council Plan are welcomed the MDBA recommends the Strategic Plan is developed by December 2017, as a priority, not a subsection.

MDBA is also concerned about the risk profile for the Shire with the potential for significant environmental events. We have an obligation to build our resilience and mitigate risk – a clear, visionary and inspirational economic and development strategy will help mitigate this risk.

In adopting the 2017-21 Council Plan, Council required the a new Strategy relating to the updating of the Mansfield Shire Economic Profile based on 2016 Census data in Year 1 as the forerunner of the development of the Economic Development Strategy in Years 2 – 4 in response to your submission.

It is considered appropriate that Council awaits the release of detailed 2016 Census data, and subsequent analysis, prior to the development of the new Economic Development Strategy to ensure it is based on the most current information available.

Council's commitment to the development to the Economic Development Strategy in partnership with the business community is outlined in the Council Plan.

To further bolster Council's commitment to economic development, the adopted Council Plan also contains an additional strategy relating to the preparation of a master plan for the station precinct, which also sits under Strategic Objective 2.7.

2. 2017-18 Budget submission:

- *Appoint a senior manager to lead Economic Development*
The Tourism and Economic Development Manager position has not been replaced. The Tourism and Economic Development team now report to Melanie Hotton, Council's existing Community Services Manager. The alignment of Economic Development, Tourism and Community Services is not uncommon throughout local government in Victoria. Councillors and the CEO believe Melanie has the requisite skills and expertise to lead and support the team and together they will drive Tourism and Economic Development initiatives within the Shire. The Economic Development Strategic Plan will be developed and delivered in house – no funding has been allocated for consultants or steering committees.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council I would like to thank you for your participation in the development of the 2017-18 budget and 2017-21 Council Plan.

Yours sincerely



Dawn Bray
Governance Coordinator

Enquiries: Dawn Bray
Telephone: (03) 5775 8615

Our Ref: E4397



MANSFIELD SHIRE

7 July 2017

Ms M Green and Mr J Lovick
1 Davies Road
MERRIJIG VIC 3723
melaniegreen3@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Ms Green and Mr Lovick

ADOPTION OF COUNCIL PLAN 2017-21 AND THE 2017-18 BUDGET

I write to inform you that at its Special meeting on 27 June 2017, Council adopted the Mansfield Shire Council Plan 2017-21 and 2017-18 Budget.

The concerns you expressed in your written submission around the proposed disposal of the former Mansfield Saleyards have been considered by Council.

In its resolution to adopt the 2017-18 Budget Council:

- Withdrew the proposed sale of the Saleyards site from the 2017-18 budget.
- Stated Council will continue to actively explore options for the future use of the site.

This decision has also been reflected in the Strategic Resource Plan, which forms part of the Mansfield Shire Council Plan 2017-21.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

On behalf of Council I would like to thank you for your participation in the development of the Council Plan and the 2017-18 Budget.

Yours sincerely

Dawn Bray
Governance Coordinator

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Mick and Ann McCormack
mickandann@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Mick and Ann

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Mick Ellis
779 Long Lane
Mansfield
highview.partners@bigpond.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Mick

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. General expenditure reductions, outsourcing and reporting alignment
 - No changes have been made to the budget in relation to these items in your submission, however Councillors acknowledge that further cost saving or revenue growth measures must be identified to ensure financial sustainability of Council into the future. To this end, Councillors have directed the CEO to immediately commence a comprehensive and strategic service review of all departments, services and functions of Mansfield Shire Council which will:
 - i. Identify core Council services and statutory functions that are most efficiently and cost effectively conducted by employees,
 - ii. Identify core Council services and statutory functions that may be more efficiently and cost effectively provided by contract, other agencies or shared service agreements,
 - iii. Identify opportunities for more efficient alignment of the statutory and core functions of Council through a review of the organisation's structure,
 - iv. Identify non-core Council services that can be reduced or stopped, and
 - v. Identify ongoing savings to the organisation of at least \$500K per annum.

The findings of this review will be reported to Council by 30 October 2017.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

G.M Allshorn
3/19 Louisa Street
Croydon VIC 3136

Dear Mrs Allshorn

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Nick Eden
14 Anchorage Way
Goughs Bay
nicksaeden@gmail.com

Dear Nick

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Nola Evans
c/o Bonnie Doon Community Group
bdccentre@bigpond.com

Dear Nola

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Bonnie Doon Community Centre renovation project
 - Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. Council prioritised the capital project requests received and determined that the renovation of the Bonnie Doon Community Centre would receive a \$10,000 contribution from Council in 2017-18. As a result, no changes were made to the budget.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Norma Pearce
Mansfield Uniting Church
64 Highett Street
Mansfield VIC 3722

Dear Norma

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Paul and Elizabeth Duncan
108 Bromfield Dve
Tolmie
duncanpv@gmail.com

Dear Paul and Elizabeth

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Robert Graves
rgraves@ozemail.com.au

Dear Robert

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

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Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
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Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Rod Poulson
rod.poulson@bigpond.com

Dear Rod

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

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1. School Crossing Supervisors

- While Councillors agree that school crossing supervision is an important service that enhances the safety of our school children on their journey to and from school, they maintain that the financial burden to provide this service should not rest with Council and ratepayers.
- Council was successful in advocating to Vicroads for further financial support in providing a school crossing supervisory service. Vicroads have agreed to increase their funding contribution from \$12,492 to \$33,675 for 2017-18.
- Councillors have allocated a further \$35,000 pa toward the service from 2017-18 to 2020-21
- Any remaining shortfall in the cost of providing the service will be addressed by alternate funding models or efficiency gains, as determined by the CEO.
- Council will continue to advocate for 100% funding from the State Government for school crossing supervision services

2. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

A handwritten signature in black ink, appearing to read 'Mandy Kynnersley', written in a cursive style.

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Rowan Neely
rowmow@netc.net.au

Dear Rowan

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: *mandy.kynnersley@mansfield.vic.gov.au*
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Ruth Rowlands
Mansfield CWA
PO Box 364
Mansfield VIC 3724

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Ruth

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Sarah Stegley
sarah@theinspiredtraveller.com.au

Dear Sarah

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Sharron Jones
36 Bushland Close
Tolmie
cimxsj@cimx.com.au

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Sharron

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: *mandy.kynnersley@mansfield.vic.gov.au*
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Sheena Daykin
Mansfield Family History Group Inc.
20 Elvins St
Mansfield VIC 3722

Dear Sheena

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Visitor Information Centre

- Councillors have allocated \$50,000 in the 2017-18 budget to develop a Master Plan for the Station Precinct, including the Visitor Information Centre.
- Any decision around the future operation or occupation of the Visitor Information Centre will be deferred until the Master Plan has been completed.
- All key stakeholders and interested community groups will be invited to participate in the development of the Master Plan

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Stephen Cherubin
St Vincent de Paul (Mansfield)
sjcherubin@gmail.com

Dear Stephen

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Financial Counselling Service

- Councillors have directed the CEO to maintain the current level of Financial Counselling Service, within the reduced budget restraints, via alternative funding models and/or efficiency gains. As a result, no changes have been made to the budget, but the current level of service to the community will be retained.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Mr Stuart Fox
Bonnie Doon Recreation Reserve Inc
marstufox@gmail.com

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Stuart

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Bonnie Doon Recreation Reserve Maintenance Agreement
 - Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. While the provision of maintenance services such as mowing and spraying will continue, a general cash contribution does not fit as a priority within this strategic framework and therefore Councillors did not allocate any further funding as a result of your submission.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Susan Kinloch
Mansfield Winemakers
susankinloch7@bigpond.com

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Susan

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Increased funding for the Day on High event
 - Council's financial strategy over the four years of the SRP is to reduce expenditure and maximise revenue to ensure financial sustainability into the future, while ensuring asset renewal requirements are met and service levels to the community are maintained where possible. The Day on High event does not fit as a priority within this strategic framework and therefore Councillors did not allocate any funding as a result of your submission.

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Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Tim Ross
tim.ross@proactivetax.com.au

Dear Tim

2017-18 BUDGET SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-18 Budget.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Capital spend in the SRP

- Councillors made no change to budget in relation to your submission. Council maintain that future capital aspirations should be included in the outer years of the SRP to ensure infrastructure growth remains a goal and does not become stagnant. Council will continue to refine its Long Term Financial Plan, including its capital renewal assessments and capital priorities over the next 10 years.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: mandy.kynnersley@mansfield.vic.gov.au
Telephone: (03) 5775 8574
Our Ref: E4653



MANSFIELD SHIRE

7 July 2017

Tom Thoburne
Mansfield SES
tom.thoburne@members.ses.vic.gov.au

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

Dear Tom

2017-18 BUDGET SUBMISSION

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Below is a summary of Council's decisions in relation to the issues raised in your submission.

1. Saleyards Site

- Councillors have withdrawn the proposed sale of the Saleyards site from the 2017-18 budget.
- Councillors will continue to actively explore options for the future use of the site.

The adopted 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan are now available on Council's website at www.mansfield.vic.gov.au or hard copies can be collected from Council offices at 33 Highett Street, Mansfield.

Thank you for being a part of the 2017-18 budget process.

Yours sincerely

Mandy Kynnersley
Finance Manager

Enquiries: Dawn Bray
Telephone: (03) 5775 8615
Our Ref: E4653



MANSFIELD SHIRE

Mansfield Shire Council
Private Bag 1000 Mansfield 3724

Telephone
03 5775 8555

Facsimile
03 5775 2677

Email
council@mansfield.vic.gov.au

ABN 74 566 834 923

7 July 2017

Dr Will Twycross
willtwycross@gmail.com

Dear Will

2017-21 COUNCIL PLAN SUBMISSION

I am writing to advise you of the outcome of your submission to the 2017-21 Council Plan.

At a special meeting on 27 June 2017 Council adopted the 2017-18 Budget and 2017-2021 Council Plan and Strategic Resource Plan (SRP).

Below is a summary of Council's decisions in relation to the issues raised in your submission.

- *Lack of clarity with regard to Council's commitment to the Visitors' Information Centre and its precinct.*
In response to your submission, in adopting the 2017-21 Council Plan Council resolved to insert the following strategy to be inserted under Strategic 2.7: 'Develop a master plan for the Station Precinct in partnership with key stakeholders', which is to be undertaken in Year 1 of the Council Plan. Furthermore, \$50,000 was allocated in the 2017-18 Budget and 2017-21 Strategic Resource Plan (which comprises part of the Council Plan).
- *Dropping of commitment to strategic planning around ultra-processed food outlets (ie this seems to have been dropped out of the Plan without any community engagement).*
As per the Officer's report for the Special Council meeting Agenda for 30 May 2017, Council considers that the recently amended Municipal Strategic Statement addresses issues around ultra-process foods.
In considering your written and verbal submissions, Council resolved to ensure concerns around ultra processed foods are addressed through the implementation of the strategy under Strategic Objective 4.3 that relates to "Prepare and implement a new Public Municipal Health and Wellbeing Plan in partnership with key players across the Shire and informed by collaborative community consultation".
It is also noted that the strategy relating to building on the Active Mansfield initiative under 4.3 is also relevant to the issue of ultra processed foods, and that there are other strategies that will facilitate community discussion around this issue, including the development of a Community Vision as per Strategic Objective 1.2.

- *Tourism and Economic Development – Tourism is the shire’s economic driver and the reason for its growth....the vibrancy of its small business sector, and the ability to employ our young people here. On my reckoning, successive budgets have cut more severely into this sector than any other. I would like to see the Plan articulate how two part time workers will be able to deliver the sort of strategic tourism planning and capability that has been delivered for the last ten years....I’m talking about the strategic thinking and expertise that delivers lasting economic benefits.*

Council have appointed a senior manager, Melanie Hotton, to lead the Economic Development team and augment the strategic thinking capabilities already within her team. Further, the inclusion of the economic development and tourism team into the Community Services Department means that there is a broader network of support provided by related teams such as the Community Development team, who also support tourism and economic development initiatives and community events on a day to day basis.

The Council Plan, particularly Strategic Objective 2.7, highlights the need to draw upon expertise across the business sector and the wider community in developing the Economic Development Strategy and other strategic plans including one relating to cycling based tourism in partnership with Tourism North East and the Great Victorian Rail Trail.

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On behalf of Council, I would like to thank you for participating in the development of the 2017-21 Council Plan.

Yours sincerely



Dawn Bray
Governance Coordinator