

Attachment 3
Mansfield Shire Council
Balance sheet as at 30/09/2025

| Details | September 2025 Balance Actuals ('000s) | 2024/25 Full Year Actuals |
|--------------------------------------|---|------------------------------------|
| Current Assets | | |
| Cash and Investments | 10,564 | 12,598 |
| Inventories | 43 | 9 |
| Other Assets | 239 | 228 |
| Receivables | 16,528 | 2,686 |
| Total Current Assets | 27,375 | 15,521 |
| Non-Current Assets | | |
| Infrastructure | 207,733 | 207,733 |
| Investment in Associates | 0 | 0 |
| Plant & Equipment | 2,961 | 2,961 |
| Property | 86,569 | 86,569 |
| Receivables | 0 | 0 |
| Work in Progress | 9,959 | 9,959 |
| Total Non-Current Assets | 307,222 | 307,222 |
| Total Assets | 334,597 | 322,743 |
| Current Liabilities | | |
| Interest-bearing liabilities | 405 | 536 |
| Payables | 4,959 | 7,048 |
| Provisions | 2,246 | 2,246 |
| Trust Funds | 2,241 | 1,914 |
| Total Current Liabilities | 9,851 | 11,744 |
| Non-Current Liabilities | | |
| Interest-bearing liabilities | 3,020 | 3,020 |
| Provisions | 1,735 | 1,735 |
| Total Non-Current Liabilities | 4,755 | 4,755 |
| Total Liabilities | 14,606 | 16,499 |
| Net Assets | 319,992 | 306,244 |
| Equity | | |
| Accumulated Surplus brought forward | 113,043 | 99,295 |
| Reserves | 206,949 | 206,949 |
| Total Equity | 319,992 | 306,244 |