

2025 2026 Council Plan Actions Dashboard - Mid-Year Report

Theme 1: A Healthy and Connected Community				
Council Plan Objectives 2025-2029	Budget Major Initiatives 2025-26	Responsible Manager	1st Half Status	% Complete
Strategic Objective 1.1 Strengthen community connection, inclusion and participation				
Promote local volunteering initiatives and opportunities to encourage active community participation.	Support for the expansion of Council's volunteer program and to attract, induct and onboard new volunteers. Includes additional volunteer training and software to support volunteer engagement and the continuation of the L2P program.	EMCHW/VPO	Council's volunteer program has increased by 10 participants since establishment. Total numbers of volunteers are currently 27. Continuous promotion and onboarding to occur.	50%
	Support and promote community arts and cultural initiatives.	Partner with Arts Mansfield and the arts community to support an expanding year-round program of community-driven initiatives including art installations, performances, workshops and events with assistance from Council's Youth and Events team – includes events such as the Pottery Festival, Autumn Festival, MOST, Bald Archies, Three Faces. Initiate the Arts Collaboration Forum.	EMCHW/CNWO	Expressions of interest have been received and presented at February Council Briefing and Meeting for endorsement of the group members.
Partner with outlying communities and groups to support more initiatives and events that connect the community.	Commitment to ongoing Outlying Communities Infrastructure Fund (\$50K) to support and engage outlying communities to deliver new infrastructure projects for the enjoyment of all community members.	EMCHW/CCO/CNWO	Two community groups have signed their OCIF funding agreement and payment has been transferred. One community group is still waiting to provide landowner consent and the other is researching a different location for the mural as Carter's Rd water tank is no longer viable.	50%
Improve community health and wellbeing outcomes including through partnerships with health services.	Implementation of the Social Inclusion Action Group's Work Plan to support community-driven local mental health and wellbeing initiatives that address isolation and loneliness in the community through the Department of Health funded program.	EMCHW/CCS	Through the 2025/26 SIAG small grant round, 18 community groups received funding to support their initiatives to improve social inclusion and connection within the Mansfield Shire. Mansfield Health, Community and Volunteers Expo planned for 18 March 2026.	50%
Walk with representatives of First Peoples to further develop partnerships that inform history, culture and planning.	Advocate for improved and equitable health and community services for Mansfield Shire, working with the Mansfield Health and Wellbeing Network and Mansfield District Hospital (MDH). Collaborate with the Hume Regional Local Government Network to progress priority initiatives and advocacy for improved local service provision for our growing community.	EMCHW/CCO	The Community Connections Officer continues to attend a number of network meetings with MDH and the Welfare Group, as well as liaise with the Hume Regional Local Government Network to advocate for improved local service provision.	50%
Connect, develop and support children and young people.	Improve access and inclusion identified in community consultation initiatives, such as increased disability carparking spaces and a Changing Places facility. Support the Community Bus program including access to key community events and Seniors Week festivities.	EMCHW/CCO	New Disabled car parking spaces identified and construction is complete. Changing Places Facility is under way. The Community Bus program continues to be successful and additional bus services for events and Seniors week have been offered. Unfortunately some were cancelled due to low numbers.	50%
	Community Connections Officer role, now ongoing, to provide advocacy and support for seniors with advice and guidance on services, engagement with outlying communities, in addition to the popular Tech-help at the library program.	EMCHW/CCO/CLS	The Community Connections Officer is currently working in collaboration with SIAG on a health literacy program aimed at Seniors as well as continuing to meet with outlying community groups to support seniors. The very successful Tech Help program is in its second year of operation at the library.	50%
	Mansfield Station Precinct Activation – Following the successful grant application, the work for the precinct will be delivered over two financial years including a new pump track and shared paths, a fenced dog park, carparking, Changing Places facility and all abilities playground, refurbishment of the Goods Shed and Fertiliser Shed, Taungurung art trail and fit out of the Mansfield Heritage Museum. Council will continue to work with Mansfield Historical Society and other project partners including Taungurung Land and Waters Council on the design and delivery of the Heritage Museum fit out.	EMCHW/EMCWO	Design works have progressed with stakeholder engagement for the fenced dog park, carparking, the Changing Places facility, the all abilities playground, the Goods Shed, the Fertiliser Shed and the Taungurung art trail. Design and construct contract has been awarded for the pump track, with design progressing. Contractor has been awarded for the Heritage Museum fit-out and started on site in December 2025.	30%
	Delivery of youth-focused activities and events supported through the new combined Youth and Events team based at the Erril Street Centre.	GMIP/SCEd	Council's youth and events team continue to deliver both events and youth programs from the Erril Street Centre. The Youth Program incorporates both weekly programming and holiday programming, providing a valued service to the youth of Mansfield Shire.	50%
	Deliver the Dads Group Program over the next two years of this four-year program, supported by grant funding from the Department of Health.	EMCHW/CMCH	Quarterly Dads Group Family Days and fortnightly Peer-led community catch-ups currently being delivered. Online Dads Group Program content.	75%
Strategic Objective 1.2 Enable active lifestyles through inclusive, accessible and utilised public spaces				
Develop public spaces and parks through collaborative projects that encourage community ownership.	Advocate and plan for appropriate and adequate Early Childhood Education and Care licensed places for local families. Early Years initiatives include the completion of the Workforce Plan recommendations and working with local providers to advocate for the infrastructure and workforce needed to support the Department of Education Early Years Reforms rollout.	EMCWO/EMCHW/HQO	Local Context 2024-2032 to be finalised in February and sent to the Department of Education (DE) for the Kindergarten Infrastructure and Services Plan (KISP). Early Years Snapshot completed and Council website has updated information relating to child care availability. Working with Department of Education and Early Years Network to look at implementing a central enrolment location for childcare centres in Mansfield Shire.	50%
	Advocate for funding to deliver planned priority projects (including, for example, the Bonnie Doon Recreation Reserve Masterplan and Botanic Park Masterplan).	In collaboration with the Sports and Recreation Reference Group, progress priority initiatives from the Sports Facility Strategy Update 2024 to respond to population growth and deliver Council's Fair Access Policy action plan to support participation of women and girls in sport. This includes development of new female friendly changerooms at the Mansfield Sporting Complex and formation of a women and girls in sport network through a VicHealth Local Government Partnership project.	EMCHW/CNWO	One 'Respect in Sport 101 workshop' has been held for local sporting clubs. This workshop has a focus on fair access and equity and aligns with Council's Fair Access Action Plan. Another will be organised in an outlying community in March 2026. The Sport and Recreation Reference Group meet quarterly to discuss priority initiatives.
Partner with clubs and community groups to advocate for sports and community facilities and grow opportunities for all users.				

Council Plan Objectives 2025-2029	Budget Major Initiatives 2025-26	Responsible Manager	1st Half Status	% Complete
Strategic Objective 1.3 Promote health and wellbeing across all life stages				
<p>Advocate for funding to deliver the infrastructure for the Mansfield Emergency Services Precinct.</p> <p>Promote healthy eating and active lifestyles across all age groups.</p> <p>Link public spaces by extending and upgrading path networks in line with the Footpath and Shared Path Strategy.</p>	Partner with Mansfield Emergency Services Precinct Committee to advocate for the next stage in developing the Precinct, based on the detailed design plans and stakeholder engagement completed in 2024-25.	EMCWO/EMCHW	Designs for MESP were finalised in consultation with key stakeholders - Ambulance Victoria, SES and Mansfield Radio (emergency broadcaster). A grant application for funding to establish stage one of the MESP was submitted to the State Government's Regional Precincts and Partnerships Program - Stream 2 Precinct Delivery. Stage one includes new purpose built facilities including AV, SES and the Resilience and Recovery Centre. Included in the application were letters of support from Dr Helen Haines (Member for Indi) and Cindy McLeish MP. Notifications are yet to be announced. MESP will be included as Council's priority project in future budget submissions.	50%
	Deliver activities and programs for healthy eating and active living through RESPOND collaboration between Mansfield District Hospital and Mansfield Shire Council. Investigate opportunity for new Community Garden in collaboration with community partners.	EMCHW/HQO	Acquittal for Vic Health funding has been completed, including carry forward that allows the 'Fruit in Schools' program to be extended. RESPOND and the Youth Centre continue to run 'Chop n Chat' sessions.	50%
	Complete new shared path from Howqua Inlet to the Caravan Park in collaboration with community volunteers, continue the shared path along the Piries-Goughs Bay Road to Mountain Bay Drive and at Jamieson on the Mansfield-Woods Point Road to Gooley's Bridge in collaboration with community to ensure residents and visitors to our community aren't walking on the road unsafely.	EMCWO	The path from Howqua inlet is expecting to receive a planning permit in January. Council will provide materials for the community group to carry out the works. The path along the Piries-Goughs Bay Road to Mountain Bay Drive was completed in December. The Jamieson path was also completed.	70%
	Support and promote breastfeeding through building Maternal Child Health (MCH) workforce capacity funded by the Department of Health Lactation Service Delivery Funding and supporting parents with lactation support through breast pump loan program.	EMCHW/CMCH	MCH now has two qualified IBCLC nurses. Third MCH completed 90 hours of lactation study and planning to sit IBCLC exam in September 2026. Two breast pumps available for loan and expressing kits provided at no cost to women.	90%

Theme 2: Vibrant Liveability				
Council Plan Objectives 2025-2029	Budget Major Initiatives 2025-26	Responsible Manager	1st Half	% Complete
Strategic Objective 2.1 Look after the land, the environment and our country character				
Protect natural vistas and farmland. Continue to deliver waste education and camper waste activities in collaboration with community groups. Build, upgrade and maintain recreational tracks and trails in line with the Tracks and Trails Strategy. Partner with community groups and water authorities to improve waterway health (including Ford Creek, Mullum Wetlands and other waterways). Protect significant trees, expand tree planting and improve public spaces with opportunities for shade and better climate resilience. Manage bushfire risk through partnerships with community groups and emergency services.	Continue to progress rectification works for closed landfills and landfill monitoring program to monitor results from new bores, including the repatriation of 340 Dead Horse Lane site.	GMIP/SCWE	Closed Landfill monitoring continues quarterly across all 5 sites. Monkey Gully now confirmed by EPA no longer requires Annual Report of monitoring results analysis (confirmed 29 Jan 2026). Visit with EPA scheduled for late February 2026 to inspect and discuss future prospects of 340 Dead Horse Lane site development. New Landfill Gas Bore result expected mid-February will also be available from SMEC.	30%
	Continue to implement the Climate Action Plan, including installation of solar arrays on Council buildings.	GMIP/SCWE	Ongoing opportunities to install Solar and Battery systems are being explored.	0%
	Continued collaboration with Hume Regional Local Government Network and advocacy to State Government for the formation of planning policy that retains the rural character of our townships.	EMDS/SCWE	HRLGN have adopted Council's advocacy position in relation to Planning Reform, and supported its adoption through to the Municipal Association of Victoria.	50%
	Continue to work collaboratively and actively with local community members and neighbouring shires to target and reduce European Wasp populations in the municipality.	GMIP/SCWE	2025-26 Wasp Program now concluded and considered a success. A total of >200 Queens were captured as part of the program. A total of 80L of sugar/yeast formula was collected by community to support the program efficacy.	100%
	Expand and review the festive season waste management provision of additional bins and service to high traffic areas and continue to work with outlying community groups including the Goughs Bay Area Progress Association to reduce camper waste deposited in public areas and illegal dumping.	GMIP/SCWE	Festive period waste management completed which proposed an additional 35 bins across the shire. Much of these were dispatched in Bonnie Doon, Goughs Bay, and Jamieson. Local community groups like the GBAPA were part of the collaboration process as well as DEECA/FFM staff. A total 1827 bags of camper waste were also dropped off for free at the RRC between 19 December 2025 and 01 January 2026. Illegal dumping was kept to a minimum with public areas collected by Cleanaway on at least a 100% increased frequency.	100%
	Continue the implementation of the Waste Strategy with promotion for an increased take up of the FOGO (green bin) service in urban areas and outlying townships. Investigate Container Deposit Scheme (CDS) collection through public bins.	GMIP/SCWE	Additional FOGO bins growing passively at 1-2 additional services per week on average. Consideration for a smaller 120L sized FOGO bin also requested by community. Biomix and Council to investigate bringing semi truckloads of finished compost material to Mansfield RRC for community to collect and see finished product of utilised FOGO bin. Biomix have offered to complete a presentation to Councillors on the benefits of the material and openly canvass local Agricultural market to sell their finished product. Agronomist sessions have also been discussed to present at local farmers markets providing advice on the product and discuss testimonials. CDS Bins also currently in project plan phase. Vic Return funding of \$4,000 granted to help with infrastructure of 50 CDS bins across shire. Design of such bins currently underway. Local CDS depot rep Quinten Thompson to support with his blue lid bins inside CDS bin cages and collect on a determined basis. Seeking to roll out prior to 30 June 2026.	30%
	Continue implementing the Mansfield Resource Recovery Centre (MRRC) Masterplan with upgrade works on the road network including upgrade of the access road to the MRCC.	GMIP/SCWE	MRRC Master Plan under review currently. Tip Access road reseal project with budget allocation of \$250,000 now being awarded by the Capital Works team. Works to commence post Easter 2026 April.	50%
	Complete grant funded Tracks and Trails Masterplan.	ECWO	Engagement to gather community and stakeholder feedback completed. Draft strategy developed, community Engage page is live.	50%
	Commence a flood study for the Upper Tributaries, including the Upper Broken, Delatite and Howqua Rivers in collaboration with the Goulburn Broken CMA (externally funded).	GMIP/SCP	Mapping is being completed by external consultants which is expected by end of February 2026, Council will then engage with affected property owners.	30%
	Continue to implement the 5-year Street Tree Planting Program for enhancement of townscape character, beautification and preservation of natural assets.	EMCWO/MFS/CPG	Ongoing, community consultation occurred pre Christmas to allow residents to have their say in the planting program. 5 year plan has been updated to include these results.	50%
	Continue the successful "Spring Clean Up" event for green waste in advance of the declared Fire Danger Period with the acceptance of green waste at the Resource Recovery Centre, free of charge and the provision of a Tip Voucher for green waste disposal, available for collection through the Customer Service Centre.	GMIP/SCWE	Spring Clean-up event has concluded and was considered a success. Separate Green waste voucher uptake has been slow at 25% uptake so far. A reminder to community proposed via Courier and Facebook to collect from Council front office to be completed by 28 Feb 2026.	100%
	Increased funding for weed management on Council managed roadsides and public spaces and mapping of roadsides for both weed infestation and conservation values.	GMIP/SCWE	Discussion seeking further funding with Minister for Local Government during January 2026. Savings have been allocated to additional spraying of Patterson's Curse in collaboration with Up2Us Landcare group.	50%

Council Plan Objectives 2025-2029	Budget Major Initiatives 2025-26	Responsible Manager	1st Half	% Complete
Strategic Objective 2.2 Plan and deliver sustainable, future-ready infrastructure and land use				
<p>Protect township character through the strategic planning program delivery and advocacy at a regional level to state government.</p> <p>Advocate and partner with other levels of government and responsible authorities to address infrastructure gaps in water, wastewater, transport, telecommunications and digital services.</p> <p>Coordinate land use with infrastructure investment and ensure new developments continue to contribute to infrastructure improvements to meet the demands of growth.</p> <p>Continue to work with the community and Goulburn Murray Climate Alliance on renewable energy projects including conversion of Council-owned/managed facilities.</p>	<p>Continue a program of Planning Scheme amendments over the next 2 years to implement new policy within the Mansfield Planning Scheme to complete and improve the protect the township approaches (Design and Development Overlay), properly identify flood affected areas in Mansfield township (following completion of the flood study), change the Environmental Significance Overlay to reduce red tape in referrals to Goulburn Murray Water and implement the Mansfield Planning Strategy with Amendment C60mans.</p>	<p>GMIP/SCP</p>	<p>Planning Scheme Amendment C56 implementing the Design and Development Overlay (DDO) along the sections of the township approaches which did not already have an Overlay has been completed through C56mans Part 1 - 100% complete. C56mans Part 2 relates to improving DDO1 which already applies to a portion of land along the Maroondah Hwy / High Street township approach. The amendment is currently being reviewed by external consultants funded by the Regional Planning Hub and is expected to progress by June 2026 - 60% complete. The Flood Study was completed by external consultants and has been provided to Council, the community engagement will commence in late February 2026 and is expected to be complete by May 2026. At the conclusion of the community engagement and review of the flood mapping a Planning Scheme Amendment will commence - 10% complete. The update of the Environmental Significance Overlays (ESO) is being completed alongside review of the existing MOU with Goulburn Murray Water (GMW) and is currently being negotiated. Once the MOU is updated and agreed to the content will translate in the Planning Scheme Amendment C62mans - 40% complete. The implementation of the Mansfield Planning Strategy through Planning Scheme Amendment C60mans is currently with the Department of Transport and Planning (DTP) awaiting authorisation to exhibit. Once authorised Council will commence community engagement through a formal exhibition process - 40% complete.</p>	<p>45%</p>
<p>Improve the road network, drainage and parking in line with the Asset Plan and 10-year Capital Works Plan and engage the community in prioritisation.</p> <p>Optimise sorting and diversion of recoverable materials at the Mansfield Resource Recovery Centre and enhance the operation of the Resale Shop.</p> <p>Respond to infrastructure pressures from population growth including advocating for roundabouts at key intersections.</p>	<p>Complete Local Laws review (grant funded), including consideration of mechanisms for increased protection of significant trees, responding to community concern over the loss of old red gums through subdivision activity. Continue to actively seek retention of trees through careful review of planning applications and designs for new infrastructure.</p>	<p>EMDS/CC</p>	<p>The first and second rounds of consultation have now been finalised. Feedback was received through the Engage Mansfield platform, written submissions, and conversations with community members, Councillors, Victoria Police, and other local stakeholders. The enhanced protections for significant trees have been incorporated into the Local Laws. The final round of community engagement will run for a period of three weeks, from Friday 13 February 2026 to Friday 6 March 2026. Following this final consultation period, the draft Local Laws will undergo a legal review before being presented to Council in April 2026 for adoption.</p>	<p>80%</p>
<p>Progress the Goughs Bay Water Sensitive Town Plan.</p>	<p>Progress Integrated Water Management (IWM) priority projects including Water Sensitive Township project for Goughs Bay to address barriers to growth and development.</p>	<p>GMIP</p>	<p>Council is in the process of completing the Goughs Bay Water Sensitive Town Feasibility, and is in the process of applying for a grant for a pilot project from that feasibility.</p>	<p>30%</p>
<p>Advocate for funding to deliver the Resource Recovery Centre redevelopment masterplan, as a priority project.</p>	<p>Continue to work with Telco partners to advocate for improved connectivity and network capacity.</p>	<p>GMIP/EDO</p>	<p>Council's Economic Development Officer continues to advocate for improved connectivity and network capacity, focusing on known gaps in the network as a priority.</p>	<p>50%</p>
<p>Progress the Lakins Road Industrial Precinct.</p>	<p>Advocacy at all levels of government for projects, programs and activities that will best support, develop and optimise the wellbeing, prosperity and best interests of the Mansfield Community.</p>	<p>MPCG</p>	<p>Council has continued to provide strong advocacy to the community across a range of programs, from planning reforms to the ESVF (which disproportionately affects farming communities), blackspot road programs and road safety campaigns. Advocacy work continues and is ongoing.</p>	<p>100%</p>
<p>Progress the Lakins Road Industrial Precinct.</p>	<p>Advocacy to State Government on improvements required to the local arterial road network to address community concern over road safety and condition issues.</p>	<p>MPCG/EMCWO</p>	<p>Letters to the Minister have continued regarding the Deadhorse Lane x Mansfield-Whitfield Road roundabout. It was raised by Bev McArthur MP in parliament. Several letters have also been written to the Department of Transport and Planning (DTP) as well as other Ministers related to safe roads on the arterial network. Advocacy work continues and is ongoing.</p>	<p>100%</p>
<p>Progress the Lakins Road Industrial Precinct.</p>	<p>Complete and implement the recommendations of a parking study as part of the High Street Masterplan to improve accessibility to the Mansfield township and respond to growth.</p>	<p>GMIP/MES</p>	<p>A consultant has been engaged to undertake the parking study, with initial parking assessment undertaken and being reviewed by Council officers.</p>	<p>50%</p>
<p>Progress the Lakins Road Industrial Precinct.</p>	<p>Continue to progress Lakins Road Industrial Precinct, through the completion of an option and feasibility assessment for the balance of industrial land at 141 Lakins Road, to maximise value for residents and ratepayers, following settlement of contracted land sale of Lot 1.</p>	<p>EMDS</p>	<p>Update tabled to Council Briefing February 2026. Working with consultants to finalise design and costings for feasibility items. Awaiting quotes from RFQ to enable Subdivision Design for Stage 1. Targeting April 2026 Council Meeting for Resolution to proceed with project.</p>	<p>70%</p>
<p>Progress the Lakins Road Industrial Precinct.</p>	<p>Host bi-annual speed-dating workshops for stakeholders and landowners to facilitate and deliver new housing and development opportunities.</p>	<p>GMIP/EDO</p>	<p>Speed dating workshop held in August 2025, with a second one planned for the first half of 2026.</p>	<p>50%</p>
<p>Progress the Lakins Road Industrial Precinct.</p>	<p>Complete the development of the Infrastructure Plan to respond to residential growth and facilitate development infrastructure planning to be funded through developer contributions.</p>	<p>GMIP/EMCWO</p>	<p>Second version of draft Infrastructure Plan provided and under review by Council officers, prior to being presented to Council for input.</p>	<p>50%</p>
Strategic Objective 2.3 Enhance recreation, sport and community facilities				
<p>Promote and enhance use of Mansfield Performing Arts Centre.</p> <p>Deliver the Station Precinct Masterplan including commercial and community activation.</p> <p>Continue to work toward year-round access to aquatic facilities in collaboration with the Aquatic Facilities Working Group.</p>	<p>Mansfield Station Precinct Activation – Following the successful grant application, the work for the precinct will be delivered over two financial years including a new pump track and shared paths, a fenced dog park, carparking, Changing Places facility and all abilities playground, refurbishment of the Goods Shed and Fertiliser Shed, Taungurung art trail and fit out of the Mansfield Heritage Museum. Council will continue to work with Mansfield Historical Society and other project partners including Taungurung Land and Waters Council on the design and delivery of the Heritage Museum fit out.</p>	<p>EMCWO</p>	<p>Design works have progressed with stakeholder engagement for the fenced dog park, carparking, the Changing Places facility, the all abilities playground, the Goods Shed, the Fertiliser Shed and the Taungurung art trail. Design and construct contract has been awarded for the pump track, with design progressing. Contractor has been awarded for the Heritage Museum fit-out and started on site in December 2025.</p>	<p>30%</p>
<p>Explore opportunities for expanding community sporting and recreation facilities (including basketball, cricket, football, netball and soccer) in collaboration with the Sports and Recreation Reference Group.</p>	<p>Support the Sport and Recreation Reference Group and the Aquatic Facilities Working Group to bring together Council and community members to provide advice and direction on local needs and initiatives and to progress design plans for a year-round aquatic facility.</p>	<p>EMCHW/CNWO</p>	<p>Ongoing</p>	<p>50%</p>
<p>Explore opportunities for expanding community sporting and recreation facilities (including basketball, cricket, football, netball and soccer) in collaboration with the Sports and Recreation Reference Group.</p>	<p>Deliver an upgraded toilet and other facilities at Lords Reserve, in addition to the new Pavilion for user groups based on the detailed design plans and successful grant application.</p>	<p>EMCWO</p>	<p>Toilet planned to be complete in January. Contract was awarded for the Pavilion, with Contractor mobilised in December.</p>	<p>30%</p>

Council Plan Objectives 2025-2029	Budget Major Initiatives 2025-26	Responsible Manager	1st Half	% Complete
Strategic Objective 2.4 Strengthen and diversify the local economy and visitor appeal				
<p>Advocate for priority projects from key strategic plans (such as the Delatite Valley Plan, Goughs Bay Plan, Bonnie Doon Plan and Lake Eildon Masterplan).</p> <p>Support community events and festivals that bring all people together from across the Shire.</p>	<p>Complete the Delatite Valley Plan and progress planning and advocacy for key initiatives and priority projects in collaboration with the Delatite Valley Association, Tourism North East (TNE) and community stakeholders. Work with the Tourism stakeholder group to develop and implement the Destination Management Action Plan from Council's adopted Sustainable Tourism Plan.</p>	GMIP/SCP/SCED	<p>The Delatite Valley Plan (DVP) is currently out for community engagement until the end of February 2026, at which time a review of submissions will be completed before the plan is updated and presented to Councillors. Council officers will be hosting a Tourism Connect event in February where feedback on the Destination Management Action Plan will be sought, and actions prioritised for the final document.</p>	70%
<p>Implement and deliver the Tourism Destination Management Action Plan.</p>	<p>Continue advocacy and seek funding opportunities for priority projects from the Lake Eildon Masterplan (including landscaping and carparking at Goughs Bay Boat Club, Skyline Road and enabling infrastructure at Goughs Bay). Complete grant funded Tracks and Trails Masterplan.</p>	EMCWO/MPCG	<p>Council is in the process of completing the Goughs Bay Water Sensitive Town Feasibility, and is in the process of applying for a grant for a pilot project from that feasibility. The Tracks and trails Masterplan is being drafted and will be exhibited to the community in the first half of 2026.</p>	30%
<p>Create conditions that enable local businesses and employers to thrive.</p> <p>Create opportunities for community-led initiatives that contribute to economic development through collaboration and partnerships, including the Delatite Chamber of Commerce.</p>	<p>Complete and adopt the draft strategic plans for Goughs Bay and Delatite Valley and complete the planning scheme amendments to implement the recommendations of the Bonnie Doon Plan and Merton Plan.</p>	GMIP/SCP	<p>The Goughs Bay Plan has been adopted - 100% complete. The Delatite Valley Plan is currently out for community engagement until the end of February 2026, at which time a review of submissions will be completed before the plan is updated and presented to Councillors - 70% complete. The Planning Scheme Amendment C61mans to implement the Bonnie Doon and Merton Plans has been drafted and is currently on hold and planned to progress in July 2026 in accordance with the Strategic Planning Program - 20% complete.</p>	65%
	<p>Establish Tourism Reference Group to progress priority projects from the Sustainable Tourism Plan, in collaboration with Tourism North East (TNE) and industry stakeholders.</p>	GMIP/SCED	<p>Council officers have been developing the Destination Management Action Plan as an action from the Sustainable Tourism Plan, in conjunction with tourism operators through the Delatite Chamber of Commerce.</p>	50%
	<p>Deliver priority road upgrade projects including completion of upgrades to Highton Lane and Rifle Butts Road, upgrade of the Rifle Butts/Ogilvies Road intersection and construction of a new roundabout at the Monkey Gully Road intersection (IMPACT Route works). Sealing of 1km of Walsh's Road, Goughs Bay over the next 2 years in consultation with DEECA and township sealing works for Church Street and New Street, Mansfield.</p>	EMCWO/MMP	<p>IMPACT route works were complete for Rifle Butts Road, Highton Lane and the roundabout. The Rifle Butts/Ogilvies Road intersection is in progress, scheduled to complete in March.</p>	80%
	<p>Commence works on the priority road safety improvements at intersections with arterial roads including Mt Buller Road and the Heavy Vehicle Alternative Route, starting with the identified black spot at the intersection of Dead Horse Lane and Mansfield-Whitfield Road (State Government owned road).</p>	GMIP/SCES/EMCWO	<p>Contract awarded. Waiting on design approvals from DTP before commencing with the works.</p>	20%

Council Plan Objectives 2025-2029	Budget Major Initiatives 2025-26	Responsible Manager	1st Quarter	% Complete
Strategic Objective 3.3 Maintain strong governance, transparency and accountability				
Transparent decision-making with 'no surprises'.	Continue to report to Council on Local Government Reporting Framework results.	MPCG/CGR/FCO	Ongoing. Mid-year LGPRF report to be presented to Council for the period 1 July 2025 - 31 December 2025.	50%
Provide the community with transparent information about Council plans, strategies and performance.	Continue monthly CEO Report to Council including progress against Council Plan Actions.	CEO/EMCHW	Council Plan Actions half year progress will be presented at the March Council briefing and meeting.	100%
Manage risk and financial sustainability and continue to deliver value for money with a focus on rating fairness.	Continue to use the Community Engagement Framework and Engage platform to provide timely and accurate information and seek community feedback.	MPCG	Ongoing	50%
	Adoption of a new 10 Year Financial Plan through a deliberative engagement process.	FCO	Completed.	100%
	Identify opportunities and continue to grow revenue through careful management of investments.	FCO	Ongoing	50%
	New financial system introduced to build capacity gains and improved forecasting through Collaborative Digital project.	FCO/PMRCTP/GMIP	Civica Altitude has been successfully implemented in all four Councils in the collaboration, providing a new platform for property and rates, finance, payroll and customer request management.	100%
	Improve monthly financial management reporting to provide timely and accurate forecasts.	FCO	With new system implemented, this is an ongoing priority.	50%
	Reduce ongoing storage cost of records by review and destruction of obsolete records in accordance with regulatory requirements.	EMDS/CCSIM	Project duration of two years and we are on Track	50%